STOCK PICKS AND PANS

7/20/16

New Stocks on Exec Comp & ROIC Model Portfolio: July 2016

Three new stocks make our <u>Linking Exec Comp to ROIC</u> Model Portfolio this month. <u>July's Linking Exec Comp to ROIC Model Portfolio</u> was made available to members on July 15, 2016.

Recap from June's Portfolio

Our Linking Exec Comp to ROIC Model Portfolio (+5.0%) outperformed the S&P 500 (+3.9%) last month. The best performing stock in the portfolio was Hawaiian Holdings (HA), which was up nearly 20%. Overall, 10 out of the 15 Exec Comp to ROIC stocks outperformed the S&P 500 in June.

The successes of the Linking Exec Comp to ROIC Model Portfolio stocks highlight the value of our forensic accounting as <u>featured in Barron's</u>. Return on invested capital (<u>ROIC</u>) is the <u>primary driver of shareholder value creation</u>. By analyzing <u>key details</u> in SEC filings, we are able to calculate an accurate and comparable ROIC for 3000+ companies under coverage.

This Model Portfolio only includes stocks that earn an Attractive or <u>Very Attractive</u> rating and tie executive compensation to improving ROIC. We think this combination provides a uniquely well-screened list of long ideas.

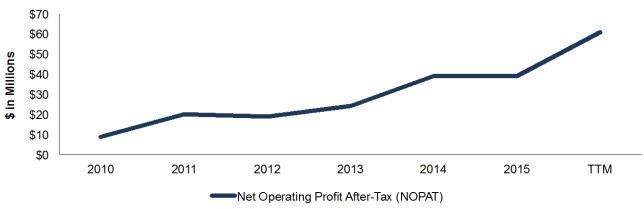
New Stock Feature for July: Matrix Service Company (MTRX: \$17/share)

Matrix Service Company (MTRX), engineering, infrastructure, and construction provider, is one of the additions to our <u>Linking Exec Comp to ROIC Model Portfolio</u> in July.

Matrix has built a highly profitable business, especially since the global economic crisis in 2008/2009. Since 2010, Matrix has grown after-tax profit (NOPAT) by an impressive 35% compounded annually to \$39 million in 2015. Over the last twelve months, NOPAT has grown to \$61 million, per Figure 1.

Figure 1: Matrix's Strong NOPAT Growth

MTRX's Impressive Profit Growth



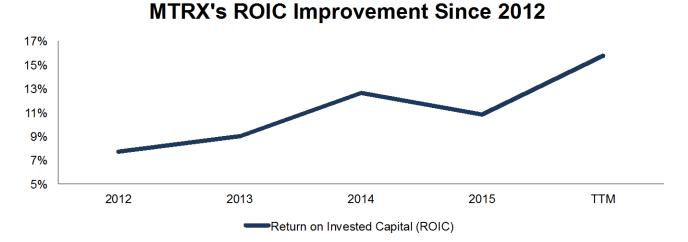
Sources: New Constructs, LLC and company filings

Executives Incentivized With ROIC Create Shareholder Value

Improvement in ROIC is <u>directly correlated with creating shareholder value</u>. As such, incentivizing executives with ROIC stands to best align their interests with those of shareholders. ROIC was added to Matrix's executive compensation plan in fiscal 2013. The ensuing improvement in ROIC can be seen in Figure 2 below.

STOCKS PICKS AND PANS 7/20/16

Figure 2: MTRX's Improving ROIC



Sources: New Constructs, LLC and company filings

Since 2012, Matrix's ROIC has doubled from 8% to a top-quintile 16%. Over this same timeframe, economic earnings have improved from -\$4 million to \$26 million and the stock is up nearly 75%, which is greater than the 59% return of the Russell 2000.

In fiscal 2015, Matrix's short-term incentive plan was based on financial and safety goals. Financial targets represented 80% of total incentive awards and consisted of meeting specific ROIC and operating income goals. For long-term awards, one-third of restricted stock units are tied to the achievement of a 2-year average ROIC.

Investors reduce their risk by investing in company's like Matrix because the executive compensation plan not only aligns executives with shareholders, but also incentivizes them to create shareholder value.

Current Valuation Implies Permanent Profit Decline

MTRX is down 11% over the last year despite the fundamentals of the business improving. This disconnect has left MTRX significantly undervalued. At its current price of \$17/share, MTRX has a price-to-economic book value (PEBV) ratio of 0.7. This ratio means that the market expects Matrix Services' NOPAT to permanently decline by 30%. This expectation seems rather pessimistic given the company's long-term history of profit growth. If MTRX can grow NOPAT by just 5% compounded annually for the next decade, the stock is worth \$21/share today – a 24% upside. Upside potential coupled with executives aligned with shareholder interests make MTRX a great addition to July's Linking Executive Compensation to ROIC Model Portfolio.

Impacts of Footnotes Adjustments And Forensic Accounting

Calculating ROIC is easy. Calculating an <u>accurate ROIC is not easy</u>. In order to derive the <u>true recurring cash flows</u>, an accurate <u>invested capital</u>, and an accurate shareholder value, we made the following adjustments to Matrix Service's 2015 10-K:

Income Statement: we made \$94 million of adjustments, with a net effect of removing \$22 million in non-operating expense (2% of revenue). We removed \$36 million in non-operating income and \$58 million in non-operating expenses. You can see all the adjustments made to MTRX's income statement here.

Balance Sheet: we made \$105 million of adjustments to calculate invested capital with a net increase of \$60 million. One of the largest adjustments was \$76 million due to <u>asset write-downs</u>. This adjustment represented 25% of reported net assets. You can see all the adjustments made to MTRX's balance sheet here.

Valuation: we made \$35 million of adjustments with a net effect of increasing shareholder value by \$17 million. The largest adjustment was the removal of \$20 million in off-balance-sheet operating leases. This adjustment represents 4% of Matrix's market cap. Despite the decrease in shareholder value, MTRX remains undervalued.

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Disclosure: David Trainer and Kyle Guske II receive no compensation to write about any specific stock, style, or theme.



STOCKS PICKS AND PANS 7/20/16

New Constructs® - Profile

How New Constructs Creates Value for Clients

We find it. You benefit. Cutting-edge technology enables us to scale our <u>forensic accounting</u> <u>expertise</u> across 3000+ stocks. We shine a light in the dark corners of SEC filings so our clients can make safer, more informed decisions.

Our <u>stock rating methodology</u> instantly informs you of the quality of the business and the fairness of the stock's valuation. We do the diligence on earnings quality and valuation so you don't have to.

In-depth risk/reward analysis underpins our ratings. Our rating methodology grades every stock, ETF, and mutual fund according to what we believe are the 5 most important criteria for assessing the quality of an equity. Each grade reflects the balance of potential risk and reward of buying that equity. Our analysis results in the 5 ratings described below. Very Attractive and Attractive correspond to a "Buy" rating, Very Dangerous and Dangerous correspond to a "Sell" rating, while Neutral corresponds to a "Hold" rating.

QUESTION: Why shouldn't fund research be as good as stock research? Why should fund investors rely on backward-looking price trends?

ANSWER: They should not.

Don't judge a fund by its cover. Take a look inside at its holdings and understand the quality of earnings and valuation of the stocks it holds. We enable you to choose the best fund based on its stock-picking merits so you do not have to rely solely on backward-looking technical metrics.

The drivers of our <u>forward-looking fund ratings</u> are Portfolio Management (i.e. the aggregated ratings of its holdings) and Total Annual Costs. The Total Annual Costs Rating (<u>details here</u>) captures the all-in cost of being in a fund over a 3-year holding period, the average period for all fund investors.

Our Philosophy About Research

Accounting data is not designed for equity investors, but for debt investors. Accounting data must be translated into economic earnings to understand the profitability and valuation relevant to equity investors. Respected investors (e.g. Adam Smith, Warren Buffett and Ben Graham) have repeatedly emphasized that accounting results should not be used to value stocks. Economic earnings are what matter because they are:

- 1. Based on the complete set of financial information available.
- 2. Standard for all companies.
- 3. A more accurate representation of the true underlying cash flows of the business.

Additional Information

Incorporated in July 2002, New Constructs is an independent publisher of investment research that provides clients with consulting and research services. We specialize in quality-of-earnings, forensic accounting and discounted cash flow valuation analyses for all U.S. public companies. We translate accounting data from 10Ks into economic financial statements, i.e. NOPAT, Invested Capital, and WACC, to create economic earnings models, which are necessary to understand the true profitability and valuation of companies. Visit the Free Archive to download samples of our research. New Constructs is a BBB accredited business and a member of the Investorside Research Association.



STOCKS PICKS AND PANS 7/20/16

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